



ACQUISITION,
TECHNOLOGY
AND LOGISTICS

OFFICE OF THE UNDER SECRETARY OF DEFENSE

3000 DEFENSE PENTAGON
WASHINGTON, DC 20301-3000

14 AUG 2003

MEMORANDUM FOR ASSISTANT SECRETARY OF THE ARMY
(ACQUISITIONS, LOGISTICS AND TECHNOLOGY)
ASSISTANT SECRETARY OF THE NAVY (RESEARCH,
DEVELOPMENT AND ACQUISITION)

Subj: Proposed Oversight of Multiple High-Speed Ship Efforts

There are multiple efforts underway in the Department of Defense, which seek to explore, develop, or procure high-speed vessels. This memorandum asks that you take steps to formalize the coordination that will be one of the keys to success. I request that you have your Program Executive Officers (PEOs) formalize their ongoing coordination and oversight efforts using an agreement similar to the Common Munitions program. I have attached a copy of the implementing Memorandum of Agreement (MOA) for that successful program. The agreement should describe the following:

- Approach to coordination including membership, responsibilities, and methods of operation.
- Planned frequency of review meetings and other periodic events.
- Establishment of a senior-level steering committee. I recommend the Deputy Director, Defense Systems (Naval Warfare) be the OUSD (AT&L) representative.

I will look to the Deputy Director, Defense Systems (Naval Warfare) for oversight of work in this important area. Please submit the MOA to him by September 19, 2003. My Point of Contact is Mr. C.F. Snyder, (703) 695-6394.

Glenn H. Lamartin
Director
Defense Systems

Enclosure





DEPARTMENT OF THE ARMY
PROGRAM EXECUTIVE OFFICE
GROUND COMBAT AND SUPPORT SYSTEMS
PICATINNY ARSENAL, NJ 07806-5000



DEPARTMENT OF THE NAVY
PROGRAM EXECUTIVE OFFICE
FOR SURFACE STRIKE
2531 JEFFERSON DAVIS HIGHWAY
ARLINGTON, VA 22242-5165

Subject: MEMORANDUM OF AGREEMENT BETWEEN PROGRAM EXECUTIVE OFFICER FOR GROUND COMBAT AND SUPPORT SYSTEMS AND THE PROGRAM EXECUTIVE OFFICER FOR SURFACE STRIKE.

1. **BACKGROUND:** Program Executive Officers (PEO) for Ground Combat and Support Systems and Surface Strike recognize that precision guided munitions' escalating development costs, when levied against fiscal realities, require additional emphasis on affordability. This MOA establishes a process to objectively examine issues relating to cooperation and commonality among precision munitions programs.
2. **PURPOSE:** This MOA establishes the PEO Executive Steering Committee (ESC) and associated Integrated Product Teams (IPTs) to provide affordable precision guided munitions through the coordination of the development and production programs of both PEO organizations. Initiatives include opportunities to leverage research and development investments, foster competition through economies of scale, and to review potential areas of component and system commonality.
3. **AGREEMENT / RESPONSIBILITIES:** The PEOs for Ground Combat and Support Systems and Surface Strike agree to establish an ESC and associated IPTs for precision guided munitions' development and production.
 - a. **Executive Steering Committee.**
 - (1) **Membership.** PEO and DPEO for the respective organizations, Staff advisors from the Office of the Secretary of Defense from Land and Naval Warfare, and Senior leadership from the respective Service Acquisition Executives (SAE) and User Representative/Sponsor organizations.
 - (2) **Responsibilities.** The Service PEOs co-chair and lead the ESC. The ESC is a decision making body that provides leadership, vision, priorities and guidance to the Coordinating IPT (CIPT).
 - b. **Coordinating IPT.**
 - (1) **Membership.** The CIPT is tri-chaired and led by the Program Managers from PM-ARMS, PMS-529 and PMS-500. Additional membership includes O-5/O-6 level Product Managers, representation from SAEs, and User Representative/Resource Sponsor organizations as necessary.
 - (2) **Responsibilities.** See paragraph 4 below.

c. Working IPTs (WIPTs).

(1) Membership. WIPTs are comprised of members from the participating Program Offices, Technical Organizations, Prime and Supporting Contractors, SAE and User Representative/Sponsor organizations as appropriate. WIPTs are functionally-specific teams which are established/disestablished, tasked, and monitored by the CIPT.

(2) Responsibilities. See Paragraph (4) below.

4. Operations. The CIPT executes ESC guidance and conducts the following activities:

a. Establishes and provides guidance to the WIPTs. WIPTs will be functionally oriented teams with specific focus such as commonality, competition, requirements, risk management, and leveraging of technical efforts.

b. Provides personnel to participate in the membership and leadership responsibilities of WIPTs.

c. Identifies MOA custodians and Technical Agent points of contact (POCs) that will represent each organization with regard to respective development efforts. Representatives from PM-ARMS, PMS-429, and PMS-500 will serve as MOA custodians. NSWDC Dahlgren and TACOM-ARDEC will serve as the technical agent for the Navy and the Army.

d. Works jointly with User Representative/Resource Sponsor to fund technology efforts.

e. Develops and executes the approved cooperative management strategy to:

- (1) Align development and procurement goals, and acquisition strategies.
- (2) Incentivize lower production cost via commonality and competition.
- (3) Initiate and demonstrate common component development.
- (4) Establish common logistics and test & evaluation programs.
- (5) Optimize & align requirements as far as practical amongst the programs.

f. Establishes business cases for second source opportunities.

g. Exchanges staff officers within Service program offices.

h. Coordinates with User Representative/Resource Sponsor to examine operational requirements for potential CAIV opportunities.

i. Provides periodic feedback to OSD (AT&L)/(S&TS) on program status via the ESC.

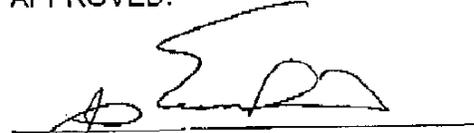
5. MOA TERMS.

a. Efforts agreed to in this MOA will be executed in scope and on a schedule commensurate with available fiscal resources.

b. This MOA becomes effective upon the date of the last approving signature.

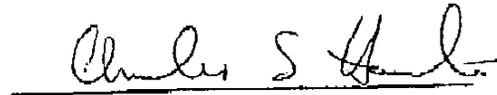
c. This MOA will be reviewed at least annually or at the request of either party.

APPROVED:



JOHN F. MICHITSCH
Major General, USA
Program Executive Officer
Ground Combat and Support Systems

30 Mar 00
Date



CHARLES S. HAMILTON
Captain, USN
Program Executive Officer
Surface Strike

3/30/00
Date

MOA Custodians

Army: PM Excalibur, LTC Richard Hansen
Navy: PMS-500, Mr. George Engelman
PMS-529, Mr. James Ripley

Technical Custodians

Army: COL Timothy Lindsay, TACOM-ARDEC, FSAC Commander
Navy: Mr. Tom Doran, NSWG, Dahlgren Division